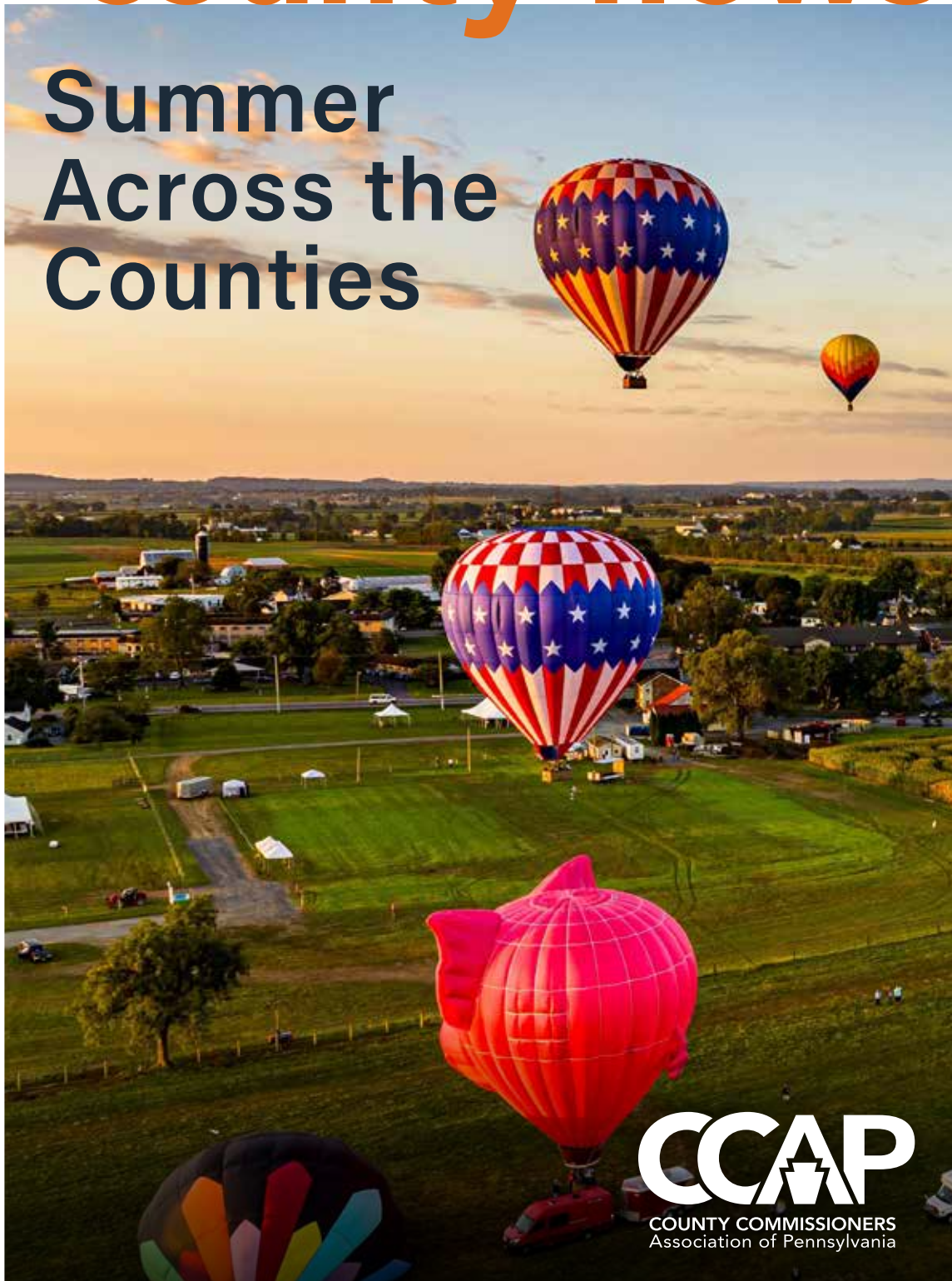


PENNSYLVANIA county news

Summer Across the Counties



CCAP
COUNTY COMMISSIONERS
Association of Pennsylvania

THE **VOICE** OF PENNSYLVANIA COUNTIES

2026 VOLUME 2 www.pacounties.org

When it Comes to Public Sector Law, Municipalities Trust Babst Calland.



**Real Estate,
Land Use & Zoning**



**Environmental
& Regulatory**



**Public Sector
Law**



**Employment
& Labor**



**Litigation
& Mediation**

Whether it's serving as solicitor or special counsel, handling land use, labor or economic development challenges, or partnering to navigate day-to-day issues such as contract negotiations, public bidding or public record requests, we help solve legal problems in ways that impact your municipality and protect your bottom line.

Meet our attorneys at babstcalland.com.

Babst Calland
Attorneys at Law

Where Trust and Value Meet™



Publisher
Dr. Kyle Kopko,
Executive Director

Editor
Kim L. McDonnell,
Director of Communication & Outreach

Design
Colortech Inc. Creative Solutions
www.colortechinc.com

2026 EXECUTIVE COMMITTEE

President
Joe Kantz, Snyder County

First Vice President
David Glass, Clearfield County

Second Vice President
Ann Coleman, Mercer County

Treasurer
Julie Wheeler, York County

Board of Directors Chair
Sherene Hess, Indiana County

2026 EDITORIAL BOARD

Executive Director, PACDAA • Michele Denk
Insurance Programs Controller • Ginger Galliher
Executive Director, PACA MH/DS • Lucy Kitner
Risk Management Training Director • Linda Rosito
Chief Leadership and Engagement Officer • Todd Snovel
Executive Director, PACHSA/SCHRPP • Tom Stark
Chief Financial Officer • Pamela Szajnuk
Director of Vendor Relations • Patty Stroble
Director of Strategic Communication and Outreach • Kim McDonnell
Deputy Managing Director, Insurance Programs • Amber Baxter

FOR ADVERTISING
Contact Sarah at 717.836.2718 or
manager@marketinggurus.biz

CCAP OFFICE
PO Box 60769
Harrisburg, PA 17106-0769
(717) 526-1010



COUNTY COMMISSIONERS
Association of Pennsylvania

Our Mission

CCAP advocates as the unifying voice of all Pennsylvania counties and provides leadership and support for excellence in county government.

Our Vision

CCAP continually strives to be Pennsylvania's leading voice in local governance, across our Commonwealth and the nation, for all 67 counties.

Founded in 1886, CCAP is an affiliate of the National Association of Counties (NACo).

To acquire an article idea submittal form for CCAP's *Pennsylvania County News*, please email Kim McDonnell at kmcdonnell@pacounties.org.

DISCLAIMER

Pennsylvania County News magazine is published four times a year by the County Commissioners Association of Pennsylvania (CCAP). Editorial Offices: PO Box 60769, Harrisburg, Pennsylvania 17106-0769. The information provided in this publication is not intended to take the place of professional advice. Readers are encouraged to consult with competent legal, financial or other appropriate professionals. Statements of facts and opinions expressed in this publication, by authors other than Association staff and officers, are the sole responsibility of the authors and do not necessarily represent an opinion or philosophy of the officers, members and staff of the County Commissioners Association of Pennsylvania (CCAP).

No endorsement of advertised products or services is implied by CCAP unless those products or services are expressly endorsed, or are owned or managed by the Association programs, or its affiliates. Materials may not be reproduced or translated in part or in whole without express permission.

The Pennsylvania **County News**
gets seen by **1,500+** readers
every quarter.

Advertisers Index

Appalachia Technologies	33
AT&T	11
Babst Calland Attorneys at Law	Inside Cover
Carroll Engineering Corporation	33
Check Point	45
Chrislynn Energy	10
Cornerstone	Back Cover
CS McKee	42
EADS Group	45
Firetree Ltd.	43
Gibson-Thomas Engineering	45
HRG	19
Maher Duessel	23
MCM Consulting Group, Inc.	29
NACo	32
PA Turnpike	33, 36
PCHIPC	18
PFM Asset Management	28
PLGIT	19
Prime Care Medical, Inc.	37
Tremco	25
Tyler Technologies	46
Verizon	24
Zelenkofske Axelrod LLC	46

To reserve your advertising space, contact
Sarah at manager@marketinggurus.biz or
717.836.2718.

PENNSYLVANIA county news

VOLUME 2 2026



This edition of County News highlights “Summer Across the Counties,” showcasing the diverse outdoor experiences and attractions that make Pennsylvania such a special place during the warmer months. Summer also signifies budget season at the Capitol. As counties continue their important work supporting residents and communities, this issue reflects both the season’s spirit of exploration and the critical policy and funding decisions shaping Pennsylvania’s future.

features



15

Ensuring Stability: Strengthening Pennsylvania's Budget Process Through Partnership



20

Pennsylvania's Hidden Hotspots for Outdoor Activities



26

Crisis Walk-In Centers: An In-Depth Look



40

Snyder County's Hidden Gem for Outdoor Recreation

- 8** 2026 CCAP County Administration Conference
- 12** When Summer Turns Up the Heat, Pennsylvania's County Buildings Feel It Too
- 14** Navigating Market Uncertainty While Maintaining Long-Term Discipline
- 15** Ensuring Stability: Strengthening Pennsylvania's Budget Process Through Partnership
- 16** CCAP Q&A: Why Attend CCAP's 140th Annual Conference and Trade Show?
- 20** Pennsylvania's Hidden Hotspots for Outdoor Activities
- 22** Safeguarding Communities: Proactive Risk Management in Parks and Recreation
- 26** Crisis Walk-In Centers: An In-Depth Look
- 28** Exploring the Trails: Members Experience AOAA Adventure
- 30** Driving Economic Growth Through Pennsylvania Turnpike Accessibility
- 34** Snyder County Commissioner Reflects on 4-H Roots
- 38** The "Minsky Moment": Why Long Calm Can Lead to Sudden Chaos
- 40** Snyder County's Hidden Gem for Outdoor Recreation
- 44** Advancing Leadership in County Government

in every issue

- 6** Letter From The Executive Director

letter from the executive director



KYLE C. KOPKO

PH.D., J.D.

**Executive Director
County Commissioners
Association of Pennsylvania**

While summer is traditionally a time for vacations, days at the pool, and backyard cookouts, for those of us at CCAP, it signals something else entirely: the height of budget season at the State Capitol.

As lawmakers in Harrisburg work toward finalizing Pennsylvania's budget-in what we hope will be a smooth and timely process-CCAP is fully engaged in ensuring that county priorities remain front and center.

Our team meets regularly with legislators, executive branch officials, and their staff to reinforce the critical role counties play in delivering essential services and to advocate for the funding and policy support needed to sustain those services.

With that goal in mind, CCAP held a press conference in early May that focused on the importance of sustainable 911 funding. I want to extend my sincerest thanks to York County Commissioner and CCAP Treasurer Julie Wheeler for hosting the event, which took place at the York County 911 Center. This press conference brought attention to the ongoing need for reliable funding to support emergency response systems across the Commonwealth and generated significant media coverage.

In addition to the 911 press conference, CCAP hosted a legislative roundtable at the Capitol, focusing on mental health funding and the importance of crisis intervention services. With demand for mental health services continuing to grow, counties are facing increased pressure to provide timely and effective care. The roundtable provided an opportunity for policymakers to hear directly from county leaders about the challenges they face and the urgent need for increased investment in community-based mental health systems and crisis centers throughout Pennsylvania. I would like to thank Dauphin County Commissioner Justin Douglas, Perry County Commissioner Frank Campbell, Dauphin County MHADP Administrator David DeSanto, MH.IDD Administrator and Mental Health Director, Annie Strite, and Dauphin County Warden, Gregory Briggs for taking part in this important discussion.

Looking ahead, CCAP is not slowing down. Plans are underway for additional events beyond the Harrisburg region to broaden outreach and engage more stakeholders across the Commonwealth. These efforts will

"By taking our message directly to communities and continuing to build public support, CCAP aims to strengthen its advocacy efforts during this critical time."

be complemented by an expanded social media presence designed to raise awareness of county priorities among both policymakers and the public. By taking our message directly to communities and continuing to build public support, CCAP aims to strengthen its advocacy efforts during this critical time.

Preparations are also in full swing for CCAP's Annual Conference, which will take place August 2-5 at the Kalahari Resort in Monroe County. This event serves as the Association's premier gathering, bringing together county officials, vendors, and partners from across Pennsylvania. In addition to a full

schedule of educational sessions and networking opportunities, the conference offers a family-friendly environment, and each hotel room includes four complimentary passes to the resort's popular water park, making it an ideal opportunity to combine professional development with a bit of summer fun for you and your family.

The Annual Conference is not only a time for learning and connection, but also for shaping the future direction of the Association. During the conference, members will consider several policy resolutions for inclusion in CCAP's platform, helping to guide our efforts in

the coming year. Additionally, the Association will elect its officers for the 2027 calendar year.

As summer unfolds, CCAP remains focused, engaged, and committed to advocating for the needs of Pennsylvania's counties. I certainly hope that you and your loved ones find time for some well-deserved rest and relaxation in the coming weeks. As always, please do not hesitate to reach out if I, or any of the CCAP departments, can be of assistance. I look forward to seeing you all soon.

Sincerely,



2026 CCAP County Administration Conference



The 2026 CCAP County Administration Conference brought together county leaders, administrators, and professionals from across Pennsylvania for two energizing days of learning, collaboration, and community. Held at the Wyndham Garden in Boalsburg, this year's conference delivered a strong mix of practical training, visionary keynote insights, and networking opportunities that left attendees motivated, informed, and eager for more. If you missed it—you truly missed something special.

Day One: A Dynamic Start

The conference opened on Wednesday afternoon with a warm welcome reception and check in, setting an upbeat tone as attendees reconnected with colleagues and met new peers. At 2 p.m., the Opening General Session kicked off with updates from CCAP leadership. Executive Director Kyle Kopko and CCAP President and Snyder County Commissioner Joe Kantz provided key organizational updates and set the stage for the conference's theme of innovation and regeneration.

Next, attendees heard a comprehensive update from the CCAP Insurance Programs team. Their session offered valuable insights into emerging risk trends and resources available to counties like the Stop-It App. For more information, visit <https://www.pacounties.org/insurance>.

The day's highlight came with the keynote presentation, "Regeneration Starts from Within," delivered by Adam Hartwig of the Alliance for Nonprofit Resources. His energizing message—focused on internal culture, leadership resilience, and organizational renewal—resonated deeply with participants.

After a brief refreshment break, attendees joined one of several topical roundtables, each tailored to specific county roles: Chief Clerks/Administrators, HR/Personnel Directors, Finance Directors, and CIO/IT Directors. These

conversations allowed professionals to share challenges, compare strategies, and explore solutions together.

The evening concluded with a lively Conference Reception where attendees mingled, relaxed, and celebrated the first day's momentum. The 5:30 p.m. raffle prize drawing - a \$100 Visa card generously provided by CCAP Technology Services - added a level of excitement to an evening full of lively conversations and casual networking.

Day Two: Packed With Learning and Collaboration

Thursday began bright and early with registration, a hearty breakfast buffet, and Vendor Passport networking—giving attendees time to connect with partners and explore new tools and services that support county operations.

Morning breakout sessions offered a rich variety of content. The first set of breakouts included:

- **Accessibility + ADA Compliance for Counties**, led by *Tracye Turner* of Revelo
- **What's Really Driving Your Healthcare Costs?** with *Ethan Troutman* of Alera Group
- **Funding Capital Projects**, presented by *Jamie Schlesinger* and *Melissa Maze* of PFM Financial Advisors

After a brief vendor break, attendees moved into Breakouts II, which dug into some of today's most pressing administrative topics:

- **AI in HR: Benefits and Pitfalls**, featuring *David Mitchell* of Campbell Durrant, P.C.
- **New Developments in Right to Know Law Appeals**, with *Michael McAuliffe Miller* of Eckert Seamans
- **HIPAA & Security Breaches**, led by *Devin Chwastyk* of McNees Wallace & Nurick



A Roundtable Session in the afternoon was expertly facilitated by *Ian Coyle* of Pracademic Partners. This session focused on sharing best practices across disciplines, sparking conversations that not only provided solutions to commonly shared issues, but that many cited as a highlight of their conference experience.

The conference concluded with a strong and forward looking Closing General Session featuring *Sophia McGowan* of Polimorphic. Her presentation, "AI for Busy Counties: Practical Tools to Do More with Less," provided actionable insights that counties can implement immediately—and left attendees buzzing with possibilities. As with each CAC, the conference

wraps up with the Vendor Passport Prize Drawings. This year's prizes were a luxe travel backpack with travel Bluetooth speaker, and an annual membership to Masterclass.com.

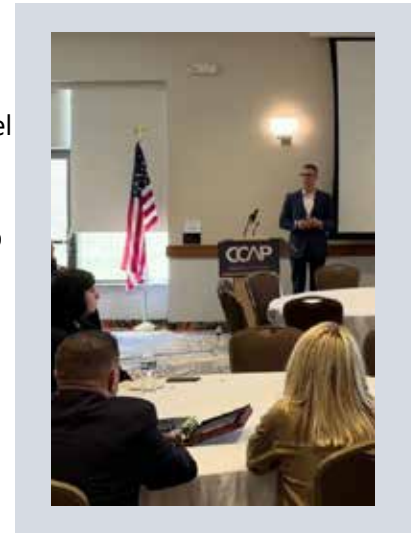
A Conference to Remember

From start to finish, the 2026 CCAP County Administration Conference delivered exceptional content, meaningful networking, and a rejuvenating sense of community. Attendees left with new ideas, new connections, and renewed energy for the important work happening in counties statewide.

If you couldn't attend this year, plan to join us in 2027. The final date and location will be determined in the coming months, so bookmark the conference webpage and check back for updates:

<https://www.pacounties.org/education/cac>.

Questions about the Conference can be directed to CCAP's Conference and Event Manager, Lindsay Price, at lprice@pacounties.org. 🍷



The 2026 Energy Outlook:

Budget Stability Today, Capacity Pressures Ahead

As Pennsylvania counties continue preparing future budgets, energy costs remain a critical and increasingly complex line item. While electric and natural gas commodity markets have experienced periods of relative stability, rising capacity and reliability costs within the PJM regional power grid are expected to place upward pressure on electric budgets beginning in mid-2026.

PJM Interconnection, the regional transmission organization serving Pennsylvania, recently completed capacity auctions for upcoming planning years. Capacity prices cleared at **\$270 per megawatt-day for June 2025–May 2026**, increased to **\$329 per megawatt-day for June 2026–May 2027**, and are now known to be **\$333 per megawatt-day for June 2027–May 2028**. These capacity costs are embedded in retail electric pricing and ultimately flow through to counties, municipalities, and other public entities.

A positive development for county governments is that PJM capacity pricing is now visible several years forward, providing improved predictability for long-term financial planning. This visibility creates an opportunity to proactively manage exposure to future increases rather than reacting once higher costs appear on utility bills.

Why Capacity Matters

Electric capacity costs are driven by system demand during a small number of high-load hours each summer. **In practical terms, capacity costs function much like an insurance premium for grid reliability and are paid regardless of how much electricity is ultimately consumed.**

Specifically, five hours known as **PJM RTO Coincident Peaks (5CP)** establish future capacity obligations. A customer's electricity usage during those peak hours directly impacts electric costs for the June-through-May planning years that follow.

PJM has published the official **Summer 2025 5CP hours**, all of which occurred during hot weekday afternoons and early evenings, with system demand exceeding **150,000 megawatts**. These peak events will determine capacity charges for the **June 2026 through May 2027** period.

Managing Capacity Exposure

Chrislynn Energy Services (CESI) works with counties across Pennsylvania to help stabilize energy budgets by actively managing PJM capacity exposure. CESI's approach includes:

- Reviewing and validating capacity tags that drive future pricing
- Providing advance peak-day notifications during summer months
- Identifying operational curtailment opportunities where feasible
- Incorporating known capacity costs into multi-year procurement strategies

Notably, the Summer 2025 PJM peak hours closely aligned with the peak-day alerts CESI provided to clients. Counties that were able to reduce usage during those hours may benefit from lower capacity exposure in upcoming planning years. CESI can confirm and review these impacts as part of ongoing account analysis.

Reliability Trends Reinforce the Need for Planning

Across PJM and other U.S. power markets, long-term planning studies continue to show tightening reserve margins driven by rising demand, electrification, and the retirement of older generation resources. While renewable generation and battery storage continue to expand, dispatchable generation remains essential to maintaining grid reliability, keeping capacity costs elevated.

For county governments, this reinforces a key takeaway: **energy cost stability increasingly depends on proactive planning and strategy—not just commodity pricing.**

Looking Ahead

With PJM capacity pricing now visible through May 2028, counties have a valuable opportunity to align energy procurement strategies with budget cycles, reduce volatility, and improve long-term cost control.

Chrislynn Energy Services is a COSTARS-approved vendor through the Pennsylvania Department of General Services and has proudly served public-sector clients for over 25 years. For more information, visit www.chrislynnenergy.com or call **888-431-1553**.





Invested in the Keystone State

In Pennsylvania, we invested **more than \$1.7 billion**
in our network infrastructure from 2021-2025 to
build more infrastructure and power more opportunity.

Learn more at

attconnects.com/Pennsylvania



When Summer Turns Up the Heat, Pennsylvania's County Buildings Feel It Too



Summer is a season of activity across Pennsylvania's counties — festivals, community programs, busy government offices, and the steady hum of public services. But for the facility managers and public works directors responsible for the buildings that house those services, summer brings a different kind of pressure: the relentless physical stress that heat, humidity, UV radiation, and temperature swings place on roofs, HVAC systems, and the building envelope itself.

The good news is that summer is also one of the best windows of the year to address those stresses proactively — with the right knowledge, the right partners, and increasingly, the right technology.

WHAT SUMMER HEAT DOES TO A ROOF

A roof is one of the largest and most valuable assets a county government owns, yet it's often the last to receive attention until something goes wrong. Built-up roofing (BUR) and single-ply membrane systems face a harsh set of summer stresses:

- **Extreme heat** — Dark built-up roof surfaces can reach 150°F or more, accelerating breakdown of asphalt layers, adhesives, and insulation.
- **Expansion and contraction** — Daily temperature swings cause materials to expand and shrink repeatedly, gradually weakening seams, flashings, and penetration seals.
- **UV degradation** — UV rays make roofing materials brittle over time and erode protective coatings. Reflective roof coatings are one of the most cost-effective countermeasures available — and pay dividends in energy savings.
- **Trapped moisture** — Summer heat turns trapped moisture into vapor, creating pressure pockets that cause blistering and membrane separation. Early detection through infrared scanning is far less expensive than remediating the damage.
- **Flashing and sealant failure** — Hot temperatures dry out adhesives and weaken flashing bonds, increasing

vulnerability to Pennsylvania's summer storms.

- **Rooftop foot traffic** — HVAC servicing and equipment inspections create puncture risk. Designated walk pads and a clear access protocol are simple protections.

The common thread: regular inspection and proactive maintenance cost far less than the water infiltration and structural damage that follow when these stresses go unaddressed.

THE HVAC CONNECTION

HVAC reliability in county government facilities is a public service issue — courthouses, human services offices, and emergency management centers must remain functional through the hottest days of the year. Yet HVAC systems are often quietly underperforming long before a visible failure occurs.



The most common culprit is obstructed coils. As evaporator and condenser coils accumulate dust, pollen, and biological growth over time:

- Heat exchange efficiency drops and energy consumption rises
- Cooling capacity falls short of demand
- Moisture buildup creates conditions favorable to mold and bacteria growth — a health risk for occupants and a liability concern for county government



A thorough HVAC assessment can reveal whether a system that seems to be failing is actually a strong candidate for restoration rather than replacement — often extending useful life by a decade or more at a fraction of the cost. Here is a great example. When a school district faced a \$650,000 air handler replacement, an HVAC restoration approach delivered a fully restored, quieter, and more energy-efficient system for \$297,000 — a savings of more than \$350,000.

ROOF RESTORATION: A SMARTER PATH

When a roof reaches the end of what routine maintenance can address, replacement is often assumed to be the only option. In many cases, it isn't. Fluid-applied roof restoration systems have advanced significantly, and restoration is frequently the better answer for public sector decision-makers:

- **Cost savings** — Restoration typically costs significantly less than full replacement, and is often fundable through maintenance and operations budgets rather than capital appropriation.

- **Minimal disruption** — Low- and no-odor formulations allow work to proceed on occupied buildings with little impact on county services.
- **Sustainability** — Restoration eliminates the landfill waste of a tear-off, and white reflective systems reduce cooling loads and energy costs for the life of the building.
- **Long-term value** — A properly maintained restoration system can be renewed repeatedly, extending roof performance for the life of the building — a fundamental change in long-term capital planning.
- **Procurement efficiency** — Restoration services can be accessed through cooperative purchasing contracts, such as through Pennsylvania's Keystone Purchasing Network contract, delivering pricing transparency and a simplified path to compliance.

ACTIVE PROJECTS ACROSS PENNSYLVANIA

Summer is a popular window for scheduling roofing work, and experienced contractors understand that minimizing disruption to occupied government facilities is as important as the work itself. Here are some projects on Tremco's calendar:

- **Fayette County Public Services Building** — Recently completed Tremco KEE roof replacement, restoring the building envelope to full performance.
- **Delaware County Government Center** — Roof restoration underway this summer, incorporating both copper panels and solar panels — combining building renewal with on-site energy generation.
- **Lebanon County MH/ID/EI Facility** — Tear-off and roof replacement scheduled this summer, bringing a critical human services building up to current standards.

THE BOTTOM LINE

Summer is the right time to ask: What is the actual condition of our roof systems? Are our HVAC systems operating efficiently, or silently driving up energy costs? What would restoration cost compared to replacement — and which budget line does it access?

The answers, pursued proactively, are where the real savings live. 🍷

Tremco Roofing and Building Maintenance and WTI are part of Tremco Construction Products Group. For more information or to connect with your Pennsylvania representative, visit tremcoroofing.com or contact Jennifer Miller at 223.797.4737 or jdmiller@tremcoinc.com.

Navigating Market Uncertainty While Maintaining Long-Term Discipline



By Zack Vigneault

Pennsylvania counties face a unique balancing act. County leaders must manage taxpayer resources responsibly, meet current obligations, and ensure the long-term sustainability of pension and investment assets. In today's environment of economic uncertainty, market volatility, and evolving fiscal pressures, maintaining a disciplined investment approach has never been more important.

The headlines can be distracting. Interest rates, inflation concerns, geopolitical events, and changing economic forecasts often create short-term market fluctuations that can lead investors to question whether changes should be made to their portfolios. While these concerns are understandable, history has consistently demonstrated that successful long-term investing depends more on discipline and governance than on attempting to predict short-term market movements.

For public funds, the challenge is even greater. County officials have fiduciary responsibilities that require prudent oversight, thoughtful decision-making, and adherence to established investment policies. During periods of uncertainty, those policies serve as an important roadmap, helping boards and committees remain focused on long-term objectives rather than reacting to daily market news.

One of the most effective tools available to county investment programs is diversification. A well-constructed portfolio incorporates multiple asset classes that can respond differently to changing economic conditions. While no investment strategy can eliminate risk, diversification can help reduce volatility and improve the consistency of outcomes over time.

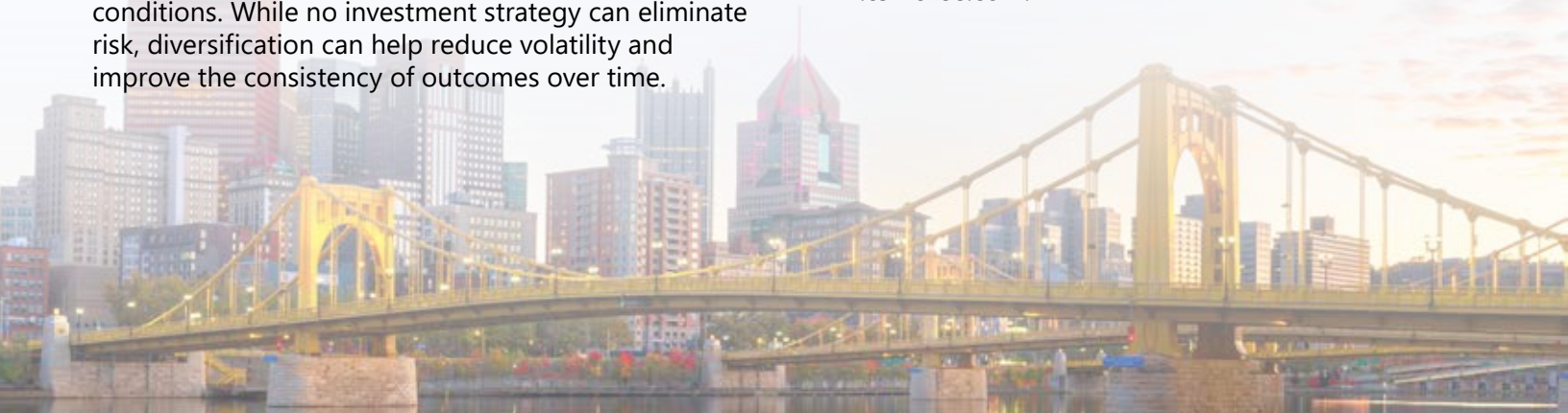
Regular portfolio monitoring is equally important. Investment policies should be reviewed periodically to ensure they remain aligned with a county's goals, liabilities, cash flow needs, and risk tolerance. Rebalancing portfolios when allocations drift from policy targets helps maintain the intended risk profile and prevents emotional decision-making during periods of market stress.

Counties should also continue to focus on governance best practices. Clear investment objectives, documented decision-making processes, and ongoing fiduciary education contribute to stronger outcomes and greater accountability. These practices not only support investment performance but also enhance transparency for taxpayers and stakeholders.

At CS McKee, we have worked with public funds and institutional investors for decades. Throughout changing market cycles, one principle has remained constant: long-term success is driven by a disciplined process, prudent risk management, and a commitment to fiduciary responsibility.

As Pennsylvania counties continue to navigate evolving economic conditions, maintaining a focus on long-term objectives and sound governance can help ensure that public assets remain positioned to support the communities they serve, today and for years to come.

For more information about CS McKee's public fund investment advisory services, please visit www.csmckee.com. 🏠



Ensuring Stability: Strengthening Pennsylvania's Budget Process Through Partnership

By Frank Mazza – CCAP Director of Government Relations

Pennsylvania's county governments sit on the front lines of public service. From administering elections and maintaining courts to operating human services programs and county jails, counties play a central role in delivering many of the Commonwealth's most essential functions. This work is carried out in close partnership with the state, and its success depends on strong coordination across all levels of government.

At times, however, delays in the state budget process can create significant challenges for counties as they work to maintain continuity of services. When a final state budget is not enacted on time, the impacts extend beyond Harrisburg, creating real fiscal, operational, and human considerations at the local level.

Like our state government partners, counties are required to adopt balanced budgets on schedule each year. When the state budget timeline extends beyond June 30, counties must continue providing mandated services without full clarity on the timing of state reimbursements. This can require counties to rely on reserves, adjust payment schedules, consider short-term borrowing, or reevaluate discretionary spending in order to maintain stability. While counties are committed to managing through these challenges, greater predictability would strengthen long-term fiscal planning for both state and local governments.

Human services programs are particularly sensitive to budget timing. Counties administer a wide range of state-funded programs, including child welfare, behavioral health services, intellectual disability support, and drug and alcohol treatment. These programs serve some of Pennsylvania's most vulnerable residents, and continuity is critical. During periods of budget uncertainty, counties work closely with providers to sustain services, often advancing significant resources while awaiting reimbursement. These efforts underscore the strength of the county-state partnership, but they can also place added pressure on local finances—particularly for smaller counties with more limited reserves. These dynamics can also affect provider stability and workforce continuity, which are essential to maintaining consistent care for individuals and families.

Budget timing challenges can also affect long-term planning. Counties develop budgets with a focus on

responsible stewardship, infrastructure investment, and service delivery. Greater predictability in the state budget process would enhance counties' ability to plan proactively, invest strategically, and pursue efficiencies that benefit taxpayers and residents alike.

Counties recognize that the state budget process is complex and requires balancing many priorities. At the same time, counties experience firsthand the downstream impacts of timing delays. This shared experience presents an opportunity to explore structural improvements that promote timeliness, transparency, and coordination.

One approach worth consideration is the adoption of an automatic continuing appropriation mechanism. Under such a system, if a final budget is not enacted by the start of the fiscal year on July 1, funding would continue at prior-year levels until a new budget is approved. This type of safeguard could provide greater stability for counties, providers, and other stakeholders, while allowing state leaders the time needed to reach a final agreement.

In addition, continued progress in communication and transparency during the budget process would be beneficial. Timely information regarding funding levels, payment schedules, and program changes allows counties to plan more effectively and align their operations accordingly. Strengthening coordination between state agencies and county governments can further reduce uncertainty and support shared goals.

At its core, this issue is about ensuring that the systems supporting essential public services function as effectively as possible. Counties are committed to working in partnership with the General Assembly and the Administration to support a budget process that reflects the realities of service delivery. Regardless of budget timing, counties will continue to meet their responsibilities by serving residents, supporting providers, and maintaining critical operations.

By building on the strong foundation of intergovernmental collaboration and exploring commonsense process improvements, Pennsylvania can further strengthen its budget framework. Doing so will help create a more stable, predictable, and effective system—one that supports counties, the Commonwealth, and, most importantly, the residents we collectively serve. 🍷





CCAP's Annual Conference and Trade Show will take place August 2 - 5, 2026 at the Kalahari Resorts & Conventions in Monroe County, PA.

Q What is the CCAP Annual Conference?

A The CCAP Annual Conference and Trade Show is the Association's premier educational and networking event, bringing together county leaders, partners, and industry experts from across Pennsylvania. Now in its 140th year, the conference serves as a cornerstone gathering for collaboration, learning, and advancing county government.

Q When and where is this year's conference taking place?

A The 2026 conference will be held August 2-5 at Kalahari Resort & Conventions in Monroe County's Pocono mountains—one of Pennsylvania's most popular destinations and home to the state's largest indoor/outdoor waterpark.

Q Who should attend?

A The conference is designed for county commissioners/council members, county staff, state agency partners, vendors, exhibitors, and anyone engaged in supporting or advancing county government. Whether you're a seasoned leader or new to your role, there is something for everyone.

Q What is the theme of this year's conference?

A This year's theme, "Celebrating America," aligns with the nation's 250th anniversary and highlights the vital role counties play in shaping strong, vibrant communities across the Commonwealth.

Q What can attendees expect to experience?

A Attendees can look forward to a dynamic and engaging four-day experience featuring:

- Educational breakout sessions focused on timely and relevant issues
- General session speakers covering key topics impacting counties today
- A robust trade show floor with more than 90 exhibitors
- Networking opportunities with over 500 attendees
- Special events including a visit to the famous Pocono Raceway, Tuesday's trivia night and social gatherings
- The annual business session and awards dinner recognizing excellence in county government

Q Why is this conference important for county leaders?

A The CCAP Annual Conference provides a unique opportunity to stay informed on emerging trends, share best practices, and build meaningful connections with peers and partners. It's where ideas are exchanged, challenges are addressed, and solutions are developed to strengthen county government.

Q What makes this year's conference special?

A In addition to celebrating a milestone 140th year, this is CCAP's first conference at the Kalahari Resort—offering a fresh and exciting setting that blends professional development with a memorable destination experience.

Q How can attendees make the most of their experience?

A Attendees are encouraged to book their rooms early at the Kalahari to secure the best rates, participate in a variety of sessions and events, and take advantage of the many opportunities to connect with colleagues and exhibitors throughout the conference. Each room at the Kalahari includes four complimentary tickets to the resort's waterpark.

Q Where can I find more information?

A For the full conference schedule, exhibitor and sponsorship opportunities, and additional details, visit the CCAP website.

Q Why should I attend?

A If you're looking to gain valuable insights, expand your professional network, and be part of shaping the future of county government in Pennsylvania, the CCAP Annual Conference is the place to be this August. ▼



Pennsylvania's Largest Health Insurance Cooperative for Counties

Lower Costs. County Governed. Full Transparency.

Core Advantages

- Leverage Group Purchasing Power with Benecon
- Annual Surplus Returned to You
- Long-Term Financial Stability
- Full Protection Through the Consortium Model
- Owned and Controlled by the Member Counties
- Transparent Pricing and Access to Claims Utilization

Administered by Benecon

30+ Years of Experience
98% Retention Rate
20+ member counties

How We Deliver

\$250M+ in Surplus Returned to PCHIPC Members
Every dollar saved goes back to your county

- **\$900M+ Stop-Loss Premium Equivalent**
Enhances risk management
- **In-House Actuarial Services**
Objective premium setting and clear risk modeling
- **Cost Containment**
Wellness programs, nurse navigation and chronic disease management
- **Compliance Resources**
Adhere to laws and regulations with our expertise
- **Flexible & Tailored Plans**
Choose your carriers, benefits and networks

Get predictable outcomes and lower costs for your county.

(888) 400-4647 | info@benecon.com | pchipc.com



Designing Solutions that Strengthen Communities

Engineering | Planning | Infrastructure Solutions
www.hrg-inc.com



Let's invest in you.

Investing for the long haul and the short term;
for our largest districts and smallest municipalities;
for the market-savvy and first-time PLGIT investors.

We're here for you.

PLGIT.com

800-572-1472



40 years of serving local governments and schools

Liquid and fixed-term options

Dedicated service team

Variety of portfolio choices

Cash management services

This information is for institutional investor use only, not for further distribution to retail investors, and does not represent an offer to sell or a solicitation of an offer to buy or sell any fund or other security. Investors should consider the investment objectives, risks, charges and expenses before investing in any of the Trust's portfolios. This and other information about the Trust's portfolios is available in the current Information Statement, which should be read carefully before investing. A copy of the Information Statement may be obtained by calling 1-800-572-1472 or is available on the Trust's website at www.plgit.com. While the PLGIT and PLGIT/PRIME portfolios seek to maintain a stable net asset value of \$1.00 per share and the PLGIT/TERM portfolio seeks to achieve a net asset value of \$1.00 per share at its stated maturity, it is possible to lose money investing in the Trust. An investment in the Trust is not insured or guaranteed by the Federal Deposit Insurance Corporation or any other government agency. Shares of the Trust's portfolio are distributed by U.S. Bancorp Investments, Inc., member FINRA (www.finra.org) and SIPC (www.sipc.org). PFM Asset Management is a division of U.S. Bancorp Asset Management, Inc., which serves as administrator and investment adviser to the Trust. U.S. Bancorp Asset Management, Inc. is a direct subsidiary of U.S. Bank N.A. and an indirect subsidiary of U.S. Bancorp. U.S. Bancorp Investments, Inc. is a subsidiary of U.S. Bancorp and affiliate of U.S. Bank N.A. SMPLGIT, PLGIT-Class Shares, PLGIT/Reserve-Class Shares, PLGIT PRIME, PLGIT/TERM, PLGIT-CD and PLGIT-CAP are service marks of the Pennsylvania Local Government Investment Trust.

Pennsylvania's Hidden Hotspots for Outdoor Activities

By Maureen McGuigan, Director of Arts and Culture, County of Lackawanna

“In every walk with nature one receives far more than he seeks” wrote the great naturalist John Muir in his book *Steep Trails*. In Pennsylvania, we are blessed to enjoy an abundance of outdoor recreational opportunities across the Commonwealth to receive the great benefits of spending time in nature.

Boasting 125 state parks, 2.2 million acres of forested land, and 86,000 miles of rivers, Pennsylvania offers a plethora of activities for outdoor enthusiasts including some that are quite unique. Here are five one-of-a-kind outdoor experiences to find right here in the Keystone State.

1. Witness the East Coast's Largest Elk Herd

In Elk County, visitors can view the largest free-roaming elk herd in the northeastern United States. Throughout all seasons, visitors can observe approximately 1,400 elk in their natural habitat, often grazing in open fields or resting among wooded areas. Elk are most active during the early morning and evening hours, making these the best times for viewing.



2. Hike Along the Waterfalls

Ricketts Glen State Park spanning Luzerne, Sullivan and Columbia Counties, is widely regarded as one of Pennsylvania's most breathtaking natural destinations, thanks to its dramatic waterfalls. At the heart of the park, it features the Glens Natural Area, where you can hike the Falls Trail loop which stretches about 7 miles and passes 22 named waterfalls. This includes the 94-foot Ganoga Falls, the tallest waterfall in the park and one of the highest in Pennsylvania. Along the way, hikers navigate stone steps, narrow paths, and scenic overlooks, with many sections bringing you right alongside or even behind cascading falls.



3. Gaze at the Night Sky

Cherry Springs State Park in Potter County is one of the premier stargazing destinations in the eastern United States. Designated an International Dark Sky Park, meaning its skies are among the darkest and most protected in the world, it offers exceptionally clear, dark skies where visitors can see the Milky Way, planets, and thousands of stars with the naked eye. The park features designated viewing areas for both casual visitors and astronomers, along with camping and scenic overlooks, making it a peaceful destination for both daytime relaxation and unforgettable nighttime experiences.



4. Walk a Skywalk with Breathtaking Views

The Kinzua Skywalk Bridge in Kinzua State Park, McKean County is a restored viaduct. Completed in 1882 as the Kinzua Viaduct, it was the tallest railroad bridges in the world at that time. After a tornado partially destroyed the bridge in 2003, the remaining towers were restored as a pedestrian walkway, looking over the Kinza Gorge with a stunning vista of the surrounding landscape. The fallen bridge towers are still visible where they were tossed into the valley. The skywalk is currently undergoing renovations and is expected to remain closed for most of 2026, however, there is a planned temporary reopening for the fall foliage season. Visitors can also explore the scenic overlooks and surrounding park areas, where they can see the remains of the bridge.

5. Learn about Raptors at Hawk Mountain Sanctuary

Founded in 1934, Hawk Mountain Sanctuary in Berks County is the oldest and largest member-supported raptor conservation organization in the world. Located along the Kittatinny Ridge, visitors can learn about the role these predators play in the ecosystem while enjoying beautiful vistas. Each fall, thousands of hawks, eagles, and falcons soar overhead, often at eye level from scenic overlooks. The sanctuary offers an unforgettable wildlife experience for birders and casual visitors alike.



Whether you spend your time paddling along Pennsylvania's scenic waterways, exploring miles of trails by foot or bike, discovering native plants and wildlife, or enjoying one of the many outdoor recreation spots, the possibilities are endless. In every season and every corner of the Commonwealth, Pennsylvania offers a rich and rewarding connection to the outdoors, inviting you to explore, unwind, and experience adventure at your own pace. 🍷

Safeguarding Communities: Proactive Risk Management in Parks and Recreation

County parks and recreation departments are among the most visible and valued services local governments provide. From playgrounds and walking trails to youth sports, festivals, lakes and pools, and community centers, these spaces strengthen communities and improve quality of life. With increased public use comes increased exposure to risk, making proactive risk management essential to protecting both the public and county resources.

Parks and recreation operations present a unique set of challenges because they combine public facilities, outdoor environments, organized activities, and large gatherings of people. Unlike many county services that operate primarily indoors or behind the scenes, parks departments interact directly with residents of all ages every day. That visibility creates opportunity, but it also requires careful planning and oversight.

One of the most common areas of exposure involves playgrounds and recreational equipment.

Routine inspections and preventive maintenance are critical to reducing injuries. Loose bolts, damaged surfacing, deteriorated structures, or poor

signage can quickly become safety hazards. Establishing documented inspection schedules and promptly addressing maintenance concerns not only improves safety but also demonstrates due diligence if claims arise.

Ensuring proper signing and warnings for playground and recreational equipment is also crucial. They actively reduce injuries, ensure appropriate use, guide supervision, comply with laws, and instill safety awareness. They are a simple yet highly effective layer of risk protection.

Athletic fields and recreational programming create another layer of risk. Youth sports, camps, tournaments, and fitness programs involve physical activity that can lead to injuries even when properly supervised. Counties can reduce liability through well-developed participant waivers, staff training, concussion protocols, emergency action plans, and clear communication with parents and participants. Ensuring coaches and volunteers understand safety expectations is equally important.

Weather-related incidents are also increasingly significant. Heat advisories, severe storms, flooding, and lightning events can affect outdoor facilities and events with little warning. Counties should have written procedures for weather monitoring, evacuation, and event cancellation decisions. Staff should be trained to respond quickly and consistently when conditions become unsafe.

Special events often present some of the largest exposures for parks and recreation departments. Concerts, fairs, holiday celebrations, and festivals can attract thousands of visitors in a short period of time. Crowd management, traffic control, vendor agreements, alcohol policies, and security coordination all play an important role in minimizing risk. Pre-event planning meetings with law enforcement, EMS, public works, and event organizers help ensure responsibilities are clearly defined before an event begins.

Risk management is not intended to discourage recreation or limit public access. In fact, effective risk management supports the long-term success of parks programs by creating safer, more reliable experiences for residents. Counties that prioritize safety often see fewer claims, lower costs, and stronger public confidence.

Training and communication remain the foundation of any successful risk management effort. Employees who understand policies, recognize hazards, and know how to respond to incidents are one of the county's greatest assets. Regular safety reviews, incident reporting procedures, and collaboration with risk pool professionals can help departments identify trends and implement practical solutions before problems escalate.

Parks and recreation services are essential to healthy communities. By combining thoughtful planning with strong risk management practices, counties can continue providing safe, welcoming spaces where residents gather, play, and connect for generations to come. 🌳

MaherDuessel

- Governments are the Focus of Maher Duessel's Practice.
- Currently Working in all Counties Across Pennsylvania with Statewide Capacity.
 - Dedicated to Providing Comprehensive Auditing and Client Accounting and Advisory Services to County Governments.
- National and State Appointments to GFOA, AICPA, and PICPA Committees Provides Unparalleled Expertise.



35+ Years of Service to Governments

Pittsburgh • Harrisburg • Butler • State College • Erie • Lancaster

www.md-cpas.com

Pursuing the Profession While Promoting the Public Good®

More first responders choose Verizon Frontline



The #1 network choice in public safety.¹

With the power of America's most reliable 5G network,² Verizon Frontline keeps first responders connected and in control of their missions. When lives are on the line, our first responders need a network they can depend on.

**Before the call. Through the response.
Beyond the recovery.**

verizon.com/frontline

Scan for first responder benefits

verizon.com/business/solutions/public-sector/public-safety/programs/first-responder-benefits



¹ Based on quarterly third-party wireless voice market share data, Q2 2025

² Based on RootMetrics® State of 5G Report, United States, 1H 2025. Tested with the best commercially available smartphones on three national mobile networks across all available network types. Your experiences may vary. RootMetrics rankings are not an endorsement of Verizon.

Data usage applies for QR/download use. © 2026 Verizon.

verizon
frontline

See What Your Roofs *Aren't Telling You*

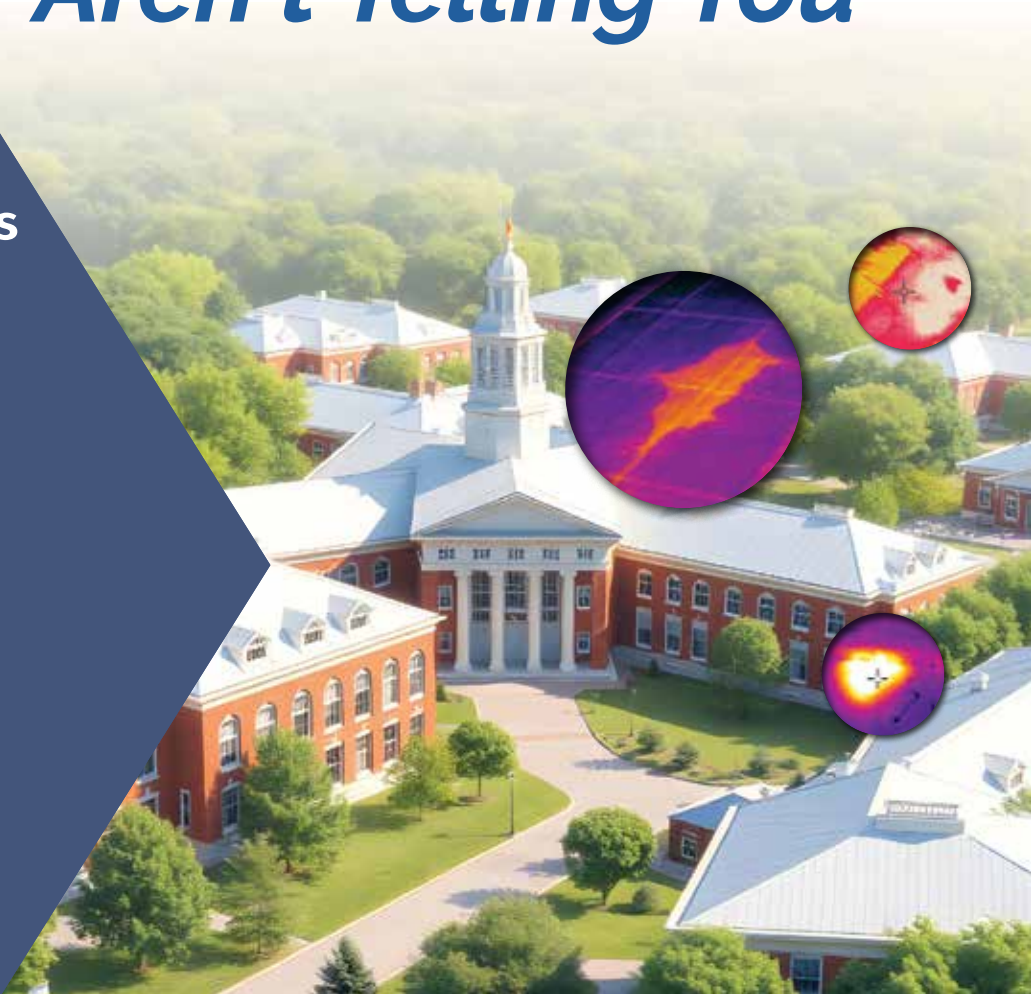
Stop Roofing Surprises Before They Turn Into Costly Leaks

A visual roof inspection only tells part of the story. Hidden beneath the surface, trapped moisture can quietly damage insulation, waste energy, and shorten roof life—**long before a leak ever appears.**

Using advanced thermal imaging, trained technicians can pinpoint hidden moisture and deliver a clear, actionable picture of your roof's true condition—so you can plan, not react.

**Consider procurement
through Tremco/WTI's KPN
cooperative contract.**

➔ Visit tremcoroofing.com
or contact **Jennifer Miller**
at jdmiller@tremcoinc.com
or 223.797.4737.



**Hidden moisture doesn't fix itself.
Infrared diagnostics help you address
issues early—before small problems
become big expenses.**

- Address moisture issues before leaks develop
- Avoid emergency repairs and budget surprises
- Extend roof life and protect energy efficiency
- Make data-driven repair and capital decisions



Cooperative Contracts
TRUST IN EXPERIENCE. STRENGTH IN NUMBERS.

Tremco Roofing and WTI are part of Tremco Construction Products Group

Crisis Walk-In Centers: An In-Depth Look

Crisis Intervention is the frontline of Pennsylvania's behavioral health system. The system includes call lines, mobile units to respond on scene, and Crisis Walk-In Centers (CWICs).

CWICs are a vital link in the chain of the crisis response system. The Commonwealth continues to face increasing demand for crisis services and counties in particular struggle to sustain essential community support with limited funding. CWICs have shown to go a long way toward reducing costs while providing superior outcomes for consumers of crisis services.

What is a Crisis Walk-In Center?

CWICs are dedicated mental health facilities where individuals experiencing emotional, mental, or behavior distress can receive immediate, on-site help without an appointment or outside provider referral. Presentation to CWICs may occur on a voluntary or involuntary

basis but in either scenario it provides faster, calmer alternatives to hospital emergency departments for non-life-threatening concerns.

In addition to the speed of intake, CWICs give individuals the opportunity for evaluations that include suicide and violence risk assessments, short-term counseling designed to deescalate the current crisis, and temporary medication management to help stabilize symptoms. Finally, CWICs will assist in making appropriate referrals for long-term outpatient therapy, psychiatrists, peer support groups, and other community resources depending on individuals' needs.

These services allow a preemptive off-ramp for individuals in crisis that potentially and frequently help to avoid interaction with law enforcement, involuntary hospitalization, or worse, confinement in a carceral setting. Currently in Pennsylvania there are an estimated 21 fully licensed CWICs across 67 counties.

It is important to note that not all CWICs operate

within the same parameters. For example, many are not equipped or staffed to operate on a 24/7/365 level, although many do. Some enjoy partnerships with regional hospital systems or national provider corporations. These are typically better resourced than those operated solely through county-based mental health entities and may offer non-inpatient stabilization beyond 23 hours, or additional co-occurring substance use resources. In any circumstance, CWICs are generally accessible to individuals regardless of residency or ability to pay and have demonstrated significantly improved consumer outcomes.

What is the experience for a consumer at a CWIC?

The most important benefits from a consumer standpoint are the availability of immediate support and the provision of a relaxed, less-clinical environment. This makes the prospect of entering a CWIC a far more appealing prospect as compared to checking oneself in to a busy, crowded hospital emergency department, which may carry a host of bureaucratic, insurance, and treatment hurdles which often discourage seeking help when it is needed most. While most individuals self-refer to CWICs, they also remain an important alternative for law enforcement and crisis delegates under the process of 302 warrants as prescribed in the Pennsylvania Mental Health Procedures Act.

The timeline for a consumer entering a CWIC is as follows:

First, they will enter through a security vestibule where they go through a metal detector and have their belongings pass through a scanner. Once finished, they enter a waiting area and can proceed to the front desk. The Customer Service Specialist at the front desk helps the patient to get registered, which requires less than five minutes unless there is an unusually high volume that day. Shortly after a CWIC worker will retrieve the consumer and escort them into what is known as the "living room." This area contains seating, a large TV, and activities for children (and adults) such as coloring books and other crafts. The CWIC is only accessible by badge from the outside, but it is not locked from the inside—thus the consumer may leave at any time.

Once the consumer is in the living room, they will be called to the nurse's office where they do vital signs and a short triage visit. Their main goal is to get the general idea of why the patient has presented to the CWIC and to screen for any medical conditions that would require emergent medical evaluation in the Emergency Room. After the nurse is finished, a report is provided to Care Managers for a more detailed assessment of potential services available. The goal is to identify the appropriate level of behavioral health care for the patient and also give them some practical coping skills to take with them when they leave. On average, that takes 30-45 minutes. After this, the consumer is referred to Certified Peer Specialists who assist the patient with referrals

to the level of behavioral health care recommended by the Care Manager. They also assist the patient with any other resourcing that they might need such as information on food pantries, support groups, help with applications for Medicaid, or other needs. Finally, the consumer is ready to check out, and they are escorted back to the front desk. Consumers are presented with the option of a follow-up phone call and, if agreeable, they are contacted within five days after the initial encounter to determine if they have proceeded with the referrals they were given and if their symptoms have improved, gotten worse, or stayed the same. If their symptoms are the same or worsening, they are invited to return to the CWIC for further evaluation. Appointments may be arranged for bridge counseling.

Sometimes a consumer is not able to access therapy in the community for several weeks, and they are in need of immediate services. In those situations, they can make an appointment to come back and confer with a counselor as often as needed until their therapy services in the community begin.

New CWIC opening in Montgomery County

CCAP is encouraged by the continued expansion of CWICs throughout the Commonwealth. To that end, we want to point readers to this summer's inauguration of the newest center in Montgomery County in partnership with Connections, a national CWIC cooperative. Based in King of Prussia, this state-of-the-art facility will provide walk-in services to a heretofore underserved population. While it will not be fully operational until December, King of Prussia CWIC will provide the highest level of facilities and services as discussed above.

The most recently opened CWIC facility in Dauphin and Cumberland Counties has, in the year since opening, helped that region sustain an aggregate reduction of 41% in involuntary hospitalizations, a 49% reduction in police interactions related to mental health crises, and a 62% reduction in overall crisis interventions. The forthcoming King of Prussia facility is expected to be yet another example of the vitality, cost effectiveness, and improved consumer outcomes CWICs produce in their communities.

The new King of Prussia facility will include two 24/7 walk-in mental health clinics—one for youth (ages 1-17) and one for adults—and will be open to all individuals in need of mental health support, regardless of insurance or circumstance.

One last word...

Having proven their worth as a model of crisis intervention services, it is important that these links in the chain be made available to other communities across the Commonwealth. **CCAP hopes you will join us in applauding their efforts and supporting the work they do to the benefit of all Pennsylvanians.** 🍷

Exploring the Trails: Members Experience AOAA Adventure

On May 28, CCAP District IV members traded the meeting room for the outdoors, joining the Northumberland County Commissioners for an immersive 4-wheeler tour of the Anthracite Outdoor Adventure Area (AOAA). The guided ride showcased the region's expansive trail system, highlighting both the natural beauty and recreational opportunities that make the AOAA trail a unique destination in Pennsylvania.

The event offered members a chance to connect in a relaxed, outdoor setting while gaining a firsthand look at how counties can leverage natural assets to support tourism and economic development. 🍷



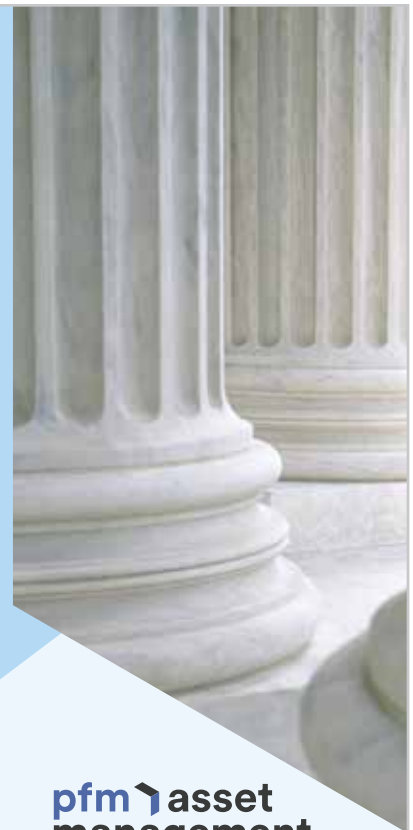
Pictured engaging in the tour (L-R) is Union County Commissioner and District Representative, Preston Boop, Union County Chief Clerk Administrator, Dr. Susan Green, and Union County Commissioner Jeff Reber.

Purpose-built for the public sector

For more than four decades, we've partnered with public institutions to craft investment strategies that are as resilient as our clients.

Your story is our story.
Learn more at pfmam.com

For important disclosure information about PFM Asset Management, a division of U.S. Bancorp Asset Management, Inc., please go to pfmam.com/disclosures



pfm asset
management

Interlocking public safety strategies for your community.

MCM Consulting Group, Inc. is a team of highly experienced consultants who work alongside communities to create public safety strategies, assess evolving needs, and deliver practical and connected solutions.

Contact us, or visit our website to learn more.

911 CONSULTING SERVICES

Technology Needs Assessments, Strategic Plans, Implementation, and Project Management

Consolidation and Regionalization Studies, Recommendations, Implementation, and Project Management

Radio Systems Design, Procurement, Implementation, and Project Management

Tower Site Design, Procurement, Implementation, and Project Management

911 Facility Design, Implementation, and Project Management

Broadband Technology Needs Assessments, Strategic Plans, Implementation, and Project Management

EMERGENCY MANAGEMENT

Hazard Mitigation Planning

Continuity of Operations Planning

EOC Design and Planning

SARA Site Planning

Planning, Training and Exercise

Hazardous Materials Commodity Flow Studies

GIS (Geographic Information System)

Needs Assessment & Strategic Planning

Program Implementation and Improvement

NG911 Technology and Data Review

Data Maintenance Services

Technical and Contract Reviews

Staff Education and Training

EMS (Emergency Medical Services)

Needs Assessment & Strategic Planning

Staffing Analysis, Retention, and Recommendations

EMS Station Placement and Response Modeling

EMS Reorganization and System Implementation

MCMConsultingGrp.com

Info@MCMConsultingGrp.com | 814-314-9900

328 Innovation Blvd. Suite 222
State College, PA 16803



MCM
Consulting Group, Inc.
Empowering a Safer World™



Driving Economic Growth Through Pennsylvania Turnpike Accessibility

By Mark Compton, CEO – The Pennsylvania Turnpike Commission

While traffic volumes are the foundation of our operations and revenue, the impact of the Pennsylvania Turnpike Commission goes far beyond moving vehicles. The Pennsylvania Turnpike has played a pivotal role in unlocking real estate potential and spurring development throughout the Commonwealth, supporting local economies through improved accessibility and strategic investment.

Since opening in 1940, the Pennsylvania Turnpike has served as a critical corridor for commerce and connectivity.

Businesses have long depended on it for the efficient transportation of goods, while residents enjoy improved access to employment and services. It facilitates greater connectivity to towns and communities, enhances access to the PA Turnpike and aligns with the Commonwealth's priorities for tourism and outdoor recreation.

The PA Turnpike's Historic Role in Economic Development

Counties with PA Turnpike interchanges have consistently seen stronger economic performance, as improved accessibility influences site selection for manufacturing facilities, distribution centers and service businesses that support them. The Pennsylvania Turnpike Commission's role is to support the communities' vision where we can, while communities lead the way in shaping their own economic future.



In 1954, local newspapers attributed northern Lancaster

County's "business boom" to the roadway's Eastern Expansion four years earlier. Nine businesses, including hotels, service stations and a diner, sprung up within half a mile of the Reading interchange.

The Southern Beltway in western Pennsylvania is a more recent example. Fifteen years after its initial segment – the Findlay Connector – opened in 2006, and just over five years since its final link connected the PA Turnpike to Interstate 79, the corridor has delivered more than 4 million square feet of development and a growing tax base for Allegheny County, Findlay Township, and West Allegheny schools. This is infrastructure investment translating directly into economic opportunity.

Chester County's State Route 29 Interchange, completed in 2012, is another successful roadway-adjacent development. By providing a direct connection to a large industrial complex in suburban Philadelphia, the interchange catalyzed significant growth. Studies link it to the creation of 10,000 new jobs, \$1 billion in total labor income, \$3.5 billion in total economic output, and \$30 million in new state and local tax revenue. These numbers underscore the transformative power of strategic infrastructure investment.

Similar stories continue to unfold along the roadway. In Breezewood and along Westmoreland County's State Route 130, planned realignments and new Open Road Tolling-enabled interchanges are expected to enhance connectivity and spur regional development. These projects reflect a broader trend: when counties and the PA Turnpike Commission collaborate to improve access, the economic ripple effects are substantial.

Open Road Tolling: A Game-Changer for Connectivity

One key aspect of collaborative, access-driven economic impact comes via Open Road Tolling (ORT). In an ORT system, tolls are charged electronically as customers drive at highway speeds without slowing



down or stopping beneath overhead structures — called gantries — located between interchanges. Equipment on the gantry and in the roadway classifies and identifies the vehicle and electronically processes tolls.

These new access points can be built at a fraction of the cost and in significantly less time than traditional toll plazas, delivering greater economic and mobility benefits to adjacent communities.

Why does this matter for counties? The last traditional toll plaza, Neshaminy Falls, opened in 2016 at a cost of approximately \$90 million. Alternatively, constructing an ORT gantry costs about \$5 million. The lower price tag, and smaller construction footprint, makes expanded PA Turnpike access feasible for more communities, creating new connections that ease congestion and improve mobility on adjoining roads.

ORT launched east of Reading and along the entire Northeast Extension in January 2025 and will expand westward in early 2027. As this transition unfolds, counties across Pennsylvania will have unprecedented opportunities to leverage roadway access for economic development.

Transportation Investment as an Economic Strategy

The Pennsylvania Turnpike Commission's Capital Plan commits \$8 billion to transportation investment over the next decade, with approximately 75% dedicated to construction projects. These investments are funded entirely through toll revenue – not state or federal tax dollars – ensuring that every dollar collected translates

into tangible improvements in safety, mobility, and economic opportunity.

Beyond ORT, initiatives like the Total Reconstruction Program are rebuilding the PA Turnpike from the ground up, widening lanes, smoothing curves, and enhancing emergency access. Projects such as the \$269 million Beaver River Bridge replacement in Beaver County exemplify the commitment to modern standards that support safety and economic vitality.

Why This Matters for County Commissioners

For county leaders, the implications are clear: transportation infrastructure is a cornerstone of economic development. Improved PA Turnpike access attracts employers, supports housing growth, and strengthens tax bases. It also positions counties to compete in a regional and global economy where connectivity is key.

As ORT expands, counties have an opportunity to reimagine their economic future. By partnering with the PA Turnpike Commission, local governments can identify strategic access points that unlock development potential, reduce congestion, and enhance quality of life for residents.

The Pennsylvania Turnpike is more than a roadway – it is an economic engine driving the Commonwealth forward. With ORT and our long-term capital investments, we are creating a transportation system that meets modern demands while fueling growth for decades to come. 🍷

BUILT BY COUNTIES
FOR COUNTIES



GIVE YOUR COUNTY ITS COMPETITIVE **EDGE** TODAY

NACo EDGE delivers value-added, cost-cutting solutions to counties by evaluating their needs and harnessing the collective buying power of 3,069 counties with a dedicated workforce of 3.6 million employees.

◆ PEOPLE

Solutions that support the people who serve our local communities

◆ PURCHASING

Smart, easy, and transparent procurement that drives better outcomes for counties

◆ PERFORMANCE

Tools and insights that help counties operate at their best for taxpayers and stakeholders



Enriching the lives of
3.6 Million
county employees

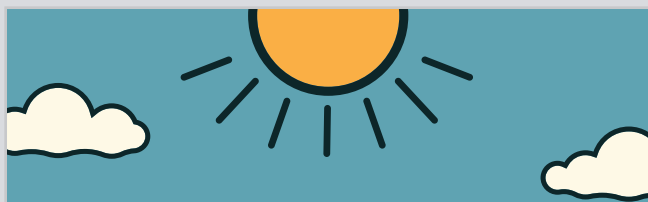


Leveraging the power of
\$660 Billion
in aggregate county spend



Scan QR
Code





Biking, Hiking and Adventure!

Every great trail deserves a great beginning. The new Trailhead at the Sideling Hill Service Plaza has everything you need to get ready, get organized, and get going.

Pack your gear, bring your friends, and experience the trailhead that everyone is talking about.



3744 North Hess Road, Waterfall, PA 16689

Please note: 1.5 miles of paved roadway precedes the start of off-road trails.



Learn More at TurnpikeTrails.com



Proudly Serving Counties Across
Pennsylvania Since 1973

OUR SERVICES

Municipal Engineering
Planning & Site Design
Traffic & Transportation Engineering
Structural Engineering
Water & Wastewater Engineering
Surveying
Construction Phase Services
Grant Support
GIS



OUR LOCATIONS

Warrington, PA 215-343-5700
Malvern, PA 610-489-5100
Easton, PA 610-989-4940
King of Prussia, PA 610-572-7093
Hillsborough, NJ 908-874-7500



Intelligent Solutions for Pennsylvania Counties.

AI workshops.
Strategic implementation.
Modernization you can trust.

We're not just IT.

We're your
Managed Strategic Partner.

888-277-8320

info@appalachiatech.com

Managed. Protected. Compliance-Ready. Intelligent.



Snyder County Commissioner Reflects on 4-H Roots

Joe Kantz shares how his 4-H youth experiences shape his work in public service

By Alexandra McLaughlin

When Snyder County Commissioner Joe Kantz says he's a "product of 4-H," he means it in more ways than one.

"My mom and dad were both 4-H members from different counties and met at a 4-H event," Kantz said. "Without 4-H, I would not be here, literally."

Today, Kantz is serving his fifth term and has been chair of the Board of Snyder County Commissioners since 2008. He also serves as business and development manager for the North Shore Railroad.

Through it all, he continues to draw on skills and values he says he first developed in Penn State Extension's 4-H youth development program.

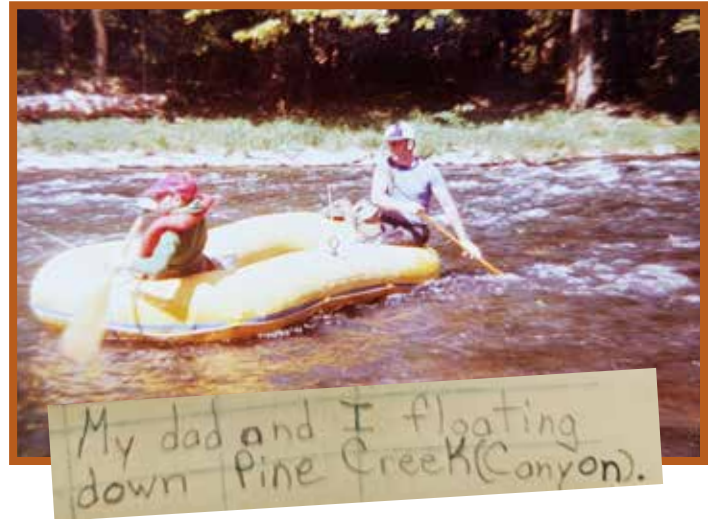
Kantz was raised in Snyder County, graduated from Selinsgrove High School and later earned a bachelor's degree in communications from Susquehanna University. Long before that, he was tagging along to 4-H club meetings with his parents, who served as leaders.



By his early teens, he had moved from watching meetings to running them.

"By the time I was 12 or 13, I was leading the club and serving as an officer," Kantz said. "Learning how to run a meeting at such a young age is something I continue to use regularly."

As a commissioner, he now chairs county meetings each week and works with colleagues and community members on a wide range of issues.



"Parliamentary procedure has become second nature to me because I've been doing it all my life," he said.

In 4-H, Kantz explored a variety of hands-on activities.

"I was blessed to take pretty much anything and everything," he said. "I went to state achievement days for projects ranging from riflery to sewing and even participated in the state fashion revue."

He also took part in woodworking, ceramics, gardening, fishing and shooting sports.

"I learned a lot of different facets of life," Kantz said. "If I rip my pants, I can fix them. I can catch a fish and have my own dinner if I need to. I took on things you might not expect, but it made me well-rounded."

He said those practical, everyday skills continue to serve him.

"Between 4-H and scouting, I probably learned more of the everyday, common-sense skills that I use now than I ever learned in school," he said.

Just as important, Kantz said, were the people who helped teach those lessons. He points to influential 4-H volunteers in Snyder County — leaders such as Charlie Bowersox and Don Keller — as shaping forces in his life.

"They were a fixture in Snyder County," he said. "We're very fortunate to have folks that are willing to volunteer their time to be mentors."

That example of service has carried into his adult life. He now serves on the boards of several regional organizations working to advance economic development.

Kantz also serves as president of the County Commissioners Association of Pennsylvania. Over the years, he has served on the resolutions, election reform and county governance committees. In 2020, he was appointed by the governor and confirmed by the Senate to serve on the Election Law Advisory Board.

Kantz said the 4-H pledge continues to guide him as an elected official.

"I'm thankful I've been able to live the 4-H pledge" he said.

"I pledge my hands to helping those around me, and I've tried to lead by that example."

When he first took office, Snyder County had neither a maintenance staff nor a budget, so he stepped in to help fill the gap.

"I was on the roof fixing problems," he said. "I was cutting trees down. I was putting my hands and heart where they needed to be."



My dad and I taking a rest.

Today, that same sense of stewardship carries into his personal life. Kantz and his wife, Amber, live with their daughter, Nia, on a farm that has been in his family for nearly 100 years. He said maintaining the farm for the next generation reflects the values he learned in 4-H.

Those same values also shape how he works with others. Along with public speaking and meeting management, Kantz said 4-H taught him how to work with people who see issues differently.

"In this day and age, the art of working with people you disagree with becomes more and more important," he said.

He contrasts that with a culture where it can be easy to cut off relationships over disagreements, especially on social media.

"You can't operate that way, number one as an elected official, and number two as an individual, because pretty soon, you're going to be out of friends," he said.

For that reason, he said, 4-H's focus on teamwork and leadership remains highly relevant.

Those lessons helped guide a goal he set at a young age. Kantz decided at 12 that he wanted to be a county commissioner. Years later, he still describes himself as "living his dream."

He hopes more young people can discover their interests and build skills through 4-H.

"If you have children, grandchildren or young people in your life who aren't involved in something, 4-H is a great place to start," Kantz said. "With the variety of skills they can learn and utilize throughout their lifetime, it's a missed opportunity not to introduce them to 4-H."

In the 2025 program year, 4-H engaged more than 150,000 youth across the commonwealth, supported by 3,754 volunteers who contributed more than 450,000 hours. The program helps develop leadership skills, with more than 2,700 youth enrolled in leadership and personal development projects.

Administered in Pennsylvania by Penn State Extension, 4-H is a nonformal educational youth-development program of the U.S. Department of Agriculture that helps young people develop knowledge and skills to become capable, caring and contributing citizens. To find your local program, visit the Penn State Extension website at <https://extension.psu.edu/programs/4-h>. 🍓

Alexandra McLaughlin
Penn State Ag Sciences News
abm6825@psu.edu



SEE ORANGE. SLOW DOWN.

**Safe roads take work, and everyone plays a part.
Your actions protect workers' lives. Slow down
in work zones and obey the signs.**



idriveorange.com

GO ORANGE. TAKE THE PLEDGE TO DRIVE SAFELY.

PROUD SAPPHIRE SPONSOR OF CCAP



- PHYSICIAN & NURSING
- MENTAL HEALTH
- DENTAL
- MEDICATION-ASSISTED TREATMENT (MAT)
- ELECTRONIC HEALTH RECORDS
- PHARMACEUTICAL
- MEDICAL SUPPLIES & EQUIPMENT
- RISK MANAGEMENT

Currently providing services to 42 facilities in PA

BOLD SOLUTIONS THAT MAKE A DIFFERENCE

We are revolutionizing correctional health care
while inspiring you to be your best!

PrimeCareMedical.com



The “Minsky Moment”: Why Long Calm Can Lead to Sudden Chaos



CORNERSTONE

www.cornerstone-companies.com

Imagine a financial calm so steady that it lulls investors into taking outsized risks until one day it snaps. Economist Hyman Minsky theorized that prolonged stability can ironically sow the seeds of instability. This tipping point, often called a “Minsky Moment,” is when a seemingly benign boom turns abruptly into a bust.

What Is a Minsky Moment? (A Plain-English Overview)

A Minsky Moment is like the moment a towering house of cards collapses. It follows a carefree expansion; when markets enjoy steady growth with little volatility, people feel safe taking on more risk. Minsky’s core insight is that stability breeds complacency, which encourages excessive speculation and leverage.

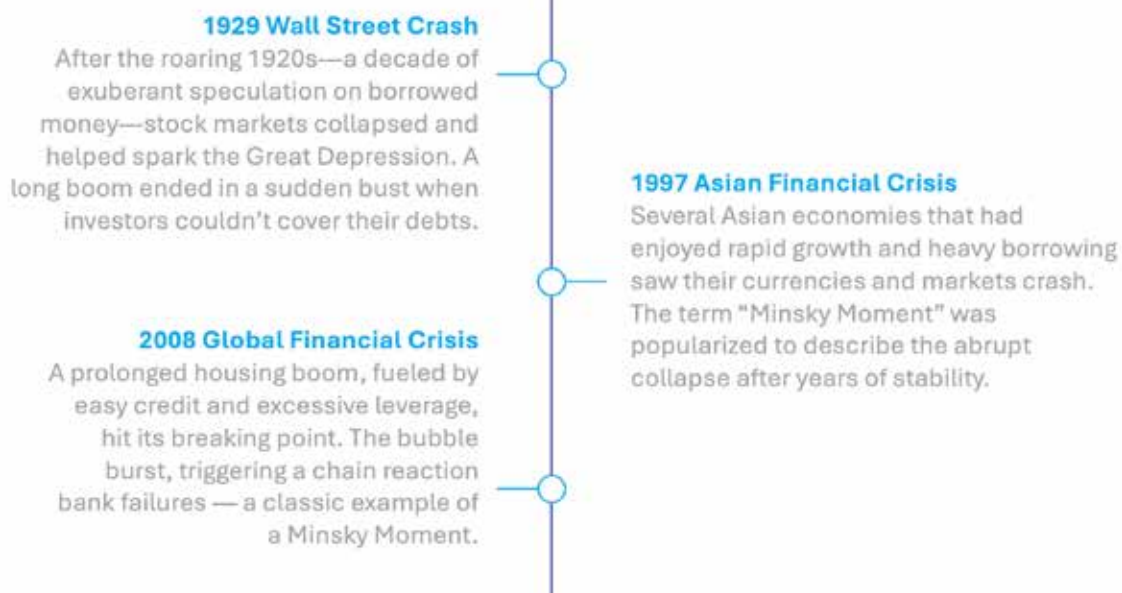
Why does calm lead to risk? Think of driving on an empty, straight road – if you haven’t seen a hazard for miles, you might speed up and stop paying

attention to your surroundings. In finance, after a long stretch of steady markets, investors often scale up their bets. They may use borrowed money or invest in riskier assets to chase higher returns, believing the environment will compensate such decisions. This self-fulfilling behavior pushes prices higher and masks underlying dangers, much like stacking more cards on a fragile structure.

At some point, reality catches up. Unsustainable debt and euphoria mean even a relatively minor setback can spark panic, and overly leveraged investors may struggle under their debt load. Lenders demand repayment, forcing asset sales that drive prices down further, prompting more margin calls and selling. A vicious cycle begins. What started as a small dip can snowball as everyone rushes for the exits. This collapse after a boom is the hallmark of a Minsky Moment.

The graphic below illustrates examples of prior Minsky Moments.

Minsky Moments of the Past



Each episode reflects a similar pattern: extended calm, rising leverage, and a trigger that spooked investors and tipped the system into chaos. The calmer and longer the run-up, the more fragile the system, and the more violent the eventual downturn.

Could Today's "Calm" Markets Face a Minsky Moment?

Consider today's situation. Markets have been relatively calm, with only brief bouts of volatility. Some economists and commentators question if we are setting up for another Minsky Moment. Let's break down the factors:

- **Interest Rates & Monetary Policy:** In the decade following the 2008 crisis, interest rates were extremely low, encouraging governments, companies, and households to pile on debt. More recently, central banks raised rates sharply to fight inflation, making debt more expensive. This can be a trigger in Minsky's framework.
- **Leverage & Debt Buildup:** Overall debt levels are high, and credit has expanded outside traditional banks through private credit funds and other non-bank lenders. These players aren't regulated like banks, meaning pockets of high leverage might be hidden from view. A shock could force them to cut back or default all at once – the mechanism of a Minsky Moment.
- **Geopolitical Risks & Global Uncertainty:** "Everything going on in the world" – from geopolitical tensions and war to trade disputes and global economic shifts – forms an unpredictable backdrop. Markets have largely absorbed these risks with limited sustained volatility, which may indicate emerging complacency. An unexpected geopolitical shock could act as a catalyst if leverage is high.
- **High Asset Valuations Amid Episodic Volatility:** Despite occasional dips, many asset prices remain elevated by traditional metrics, while low market volatility suggests investors see little short-term risk. This dynamic is exactly what Minsky described. It's worth noting that volatility spikes have occurred, but each time central banks stepped in aggressively, calming the waters. This pattern of quick recovery might reinforce the idea that "nothing can go wrong."

A Balanced View: Risk vs. Resilience

While there are warning signs resembling the lead-up to past crises, it is important to weigh reasons the system might be more resilient now:

- **Stronger Financial Buffers:** Major banks are generally better capitalized and subject to

stricter oversight since 2008. Liquidity cushions and other regulations may help contain some vulnerabilities. Even if some loans or investments sour, banks and regulators might manage them better than in past crises.

- **Investor Caution and Cash Reserves:** Surveys suggest many investors and institutions remain somewhat cautious. Cash can act as a buffer, ready to be deployed if markets dip, which could soften downturns and reduce the domino effect of forced selling.
- **Policy Vigilance:** Central banks and policymakers are acutely aware of Minsky's lessons – even U.S. Treasury officials have called Minsky's work "required reading." They monitor debt growth and markets for signs of trouble and may intervene by easing monetary policy or providing emergency liquidity to financial institutions. Though no guarantee, such proactive responses can mitigate the severity of crises.
- **Recent Mini-Stresses May Have Released Some Pressure:** We've experienced "mini-crises" in the past few years – for example, volatility around the pandemic in 2020, or banking sector stress in 2023 – that arguably flushed out some excesses or made investors more alert, potentially preventing even larger imbalances from building unchecked.

Conclusion: Understanding Risks Without Predicting Doom

A Minsky Moment is a useful concept to understand how euphoria can turn to panic when too much risk builds up in good times. Today's environment shares some features with past pre-crisis periods; however, history never repeats in exactly the same way. It's impossible to say with certainty if or when a true Minsky Moment will strike – financial crises remain notoriously hard to predict.

The takeaway is a balanced awareness: even when markets look placid, it's wise to remember that hidden risks can lurk beneath. By learning about phenomena like the Minsky Moment, everyday readers can better appreciate why "calm" markets aren't always as safe as they seem, and why financial policymakers stay vigilant during the sunshine. Understanding these dynamics helps us remain informed and cautious, without resorting to doom-and-gloom predictions or complacency. There's value in knowing that stability and instability can be two sides of the same coin and recognizing that today's calm waters deserve our attention even as we hope the next storm never comes. 🍂

Snyder County's Hidden Gem for Outdoor Recreation

When Joe Kantz first became Commissioner in 2008, he got to the Commissioner's office with very little information on the almost 800-acre parcel of land the county owned in the western part of the county. At the time, Snyder County had a long-standing lease agreement with the PA Game Commission. It took a few years to understand all the details of the lease arrangement and the county finally broke that agreement when they realized they could have more control over the property and find ways to monetize the asset. The Commissioners worked with the Conservation District to come up with a farmland lease which was advertised for bids and once that lease was in place the county began bringing in income on the property. A stand-alone account was created for those revenues and all expenses to maintain the property were paid from that account.

In 2020, Commissioners Chuck Steininger and Adam Ewig joined Kantz and the Commissioners created plans to improve the under-utilized property. Between 2020 and 2021, a local businessman, Lee Zimmerman, came to the Commissioners and introduced them to the idea of a disc golf course. None of the Commissioners knew much about the sport. A plan was put into motion to build the course with volunteer labor. The few expenses that were required were paid from the Faylor Lake maintenance account. In September of 2022, the Faylor Lake Disc Golf Course was opened to the public. This free-to-play course quickly garnered the attention of some of the world's best disc golfers. The Commissioners teamed up with a Disc Golf promoter to get even more attention. One of the biggest challenges was that there were no bathroom facilities near the county owned property. The county's Grants Manager worked with the PA Fish & Boat Commission to secure grant funding to expand the parking area, and not long after, the Commissioners made the decision to build a beautiful, locally

sourced pavilion with restroom facilities attached.

The Faylor Lake Disc Golf Course is now known far and wide. It has hosted players from all over the world. In 2025, there were an estimated 10,000 rounds of disc golf played. The course continues to draw families who are looking for an inexpensive fun time with their children, as well as world class professionals who are trying to conquer the most challenging attributes of the professional layout of the course. Players constantly comment to the Commissioners that Faylor is on their bucket list. Commissioner Joe Kantz says, "it's pretty amazing when you pull into the parking lot and see twelve different license plates from out of state on a weekday. I've seen license plates from as far away as Alaska and I met a couple on the course who were from New Zealand. I would never have guessed we'd see this kind of success when we agreed to build the course."





Disc Golf started in 1975, after Wham-O® brand employee, Walter Headrick, transformed the traditional game of frisbee into an 18-hole disc golf course, complete with chains and a basket as the target. Throughout the 1980's, there were technological advancements to the sport, and popular disc brand, Innova-Champion Discs, introduced the new beveled-edge discs. This advancement allowed discs to fly further and straighter, driving further advancements for putters-mid-range discs, and distance drivers. As different types of clubs are used in regular golf, each disc has a different speed. Disc Golf typically has shorter targets and takes less time to play than regular golf.

The popularity of Disc Golf in 1976 prompted Headrick to found the Disc Golf Association and the Professional Disc Golf Association to formalize the rules, and trademark the term, Disc Golf. Disc Golf is no longer trademarked, but the PDGA is still used to officiate rules and regulations in today's competitions. There are currently over 17,000 courses around the world, with over two million players world-wide, including Faylor Lake Disc Golf Park, in

rural Spring Township, Snyder County. UDisc is the number one app used by disc golfers and disc golf course owners to stay connected, promote events, and provide resources. According to the most updated statistics, Faylor Lake Disc Golf Park is rated #30 worldwide. 🍷



Managing Institutional Portfolios Since 1972



csmckee.com



412.566.1234



2000 Ericsson Drive, Suite 100 Warrendale, PA 15086

Save the date



2026 CCAP Fall Conference

November 22 - 24, 2026

The Hotel Hershey | Dauphin County, PA

Building a New Way of Life **TOGETHER**

For 30 plus years, Firetree, Ltd. has worked with our clients to empower them to build a better life. We help them change their thinking and behaviors in an effort to maintain their sobriety. We can leverage our expertise to assist you with developing programs and services that meet the needs and budget of your county.

**For more information, please contact us at
(570) 601-0877, ext. 2003 or info@firetree.com**

- Inpatient Substance Use Disorder treatment and treatment for individuals with co-occurring concerns
- Medication Assisted Treatment
- Three Halfway House Locations
- Reentry housing and treatment assistance
- Specialized programming in Day Reporting, Domestic Relations and Reentry Services



Advancing Leadership in County Government

By Todd Snovel, Chief Leadership and Engagement Officer



This June, CCAP marked the graduation of a new cohort from the Center for Excellence for Leadership in County Government (CEL), the association's premier professional development program for members and county government leaders.

The CEL program fosters individual growth through interactive and high-level executive training aimed at improving participants' communication, decision-making, and leadership skills. The cohort participates in 2.5 days of workshops and interactive sessions which includes topics such as leadership styles, managerial versatility, interpersonal dynamics, strategic planning, media management, daily communication problem solving, and decision making.



An application is required for admittance to the program, with final selection being made by the CCAP Education Committee. The program is open to all county commissioners and council members, chief clerks, county administrators, solicitors, and other departmental leaders within Pennsylvania's 67 counties.

The 2026 CEL program was produced by the Dering Consultant Group and included several facilitators with specialized expertise in matters of county government. "The amount of knowledge I gained, not only from the course content itself but also from engaging with

other local government leaders, made it well worth the time away from the office. Thanks to CCAP for providing me with the opportunity to participate," said Bradford County's Duane Naugle, a member of the CEL Class of 2026.

The program is made possible due to generous sponsors who help offset participants costs. Program sponsors for 2026 include CCAP PComp, PA Counties Worker Compensation Trust; CCAP PCorp, PA Counties Risk Pool; CCAP UC Trust, Unemployment Compensation Trust; PrimeCare Medical, Inc.; Campbell Durrant, P.C.; and Gabriel Fera P.C. "The CEL program is the most engaging and overall best training I have ever received. CCAP deserves kudos for putting together a program like this with expert facilitators," said Cumberland County's Paul Landers, another member of the CEL Class of 2026.

The CEL program exists to cultivate leaders who will guide the next evolutions of county government transformation, making their systems and departments efficient, accountable, and transformative. Through a series of guided assessments and activities, participants depart the program with a personalized action plan to drive greater leadership impact, proven skills and resources to strengthen influence, adaptability, and reasoning, and refined strategies to lead high-performing teams through complexity and change

The 2026 graduates included:

Paul Landers, Chief Financial Officer, Cumberland County; Scott Myers, Commissioner, Sullivan County; Lori Schneider, Deputy Chief Assessor, Berks County; Zachary Gates, Commissioner, Bradford County; Duane Nagle, Director, Community Planning, Grants and Mapping, Bradford County; Scott DeArmitt, Chief Clerk, Somerset County.

For more information about the CEL program, visit the Education tab of the CCAP website or contact Todd Snovel, Chief Leadership and Engagement Officer, at tsnovel@pacounites.org. 🍷



**DESIGNING
FOR THE
FUTURE...**

Architecture • Site Development
Surveying • GIS & Mapping
Construction Inspection • Drone UAV Services
Water/Wastewater • Highways & Bridges

www.eadsgroup.com
800.626.0904

THE EADS GROUP
Engineering, Architecture & Design Services

Altoona • Clarion • Johnstown • Lewistown • New Brighton
North Huntingdon • Somerset • Cumberland • Morgantown



**Gibson-Thomas
ENGINEERING**

**Quality Engineering Services
Since 1916**



Services

- General/Civil Engineering
- Wastewater Collection and Treatment
- Water Distribution and Treatment
- Transportation (Highway, Traffic, Bridges, Walls)
- Environmental/Permitting/Survey
- Geographic Information Systems (GIS)
- Drone Services
- Subsurface Utility Engineering (SUE)
- Commercial and Residential Land Development
- Construction Management and Inspection
- NBIS Bridge Inspections

SCAN ME! >>> 

 gibson-thomas.com



**SECURE YOUR COUNTY.
PREVENT WHAT'S NEXT.**

 **CHECK POINT™**

Check Point is proud to be a member of the County Commissioners Association of Pennsylvania (CCAP). We help counties reduce cyber risk with prevention-first security for AI adoption, email and collaboration, and network protection. Strengthen defenses with advanced firewall security, prevent phishing and account takeover with Harmony Email & Collaboration, and protect sensitive AI data from leaking with GenAIProtect. Get ahead of attackers by prioritizing remediation with continuous threat exposure management (CTEM), and extend your team with 24/7 managed detection and response (MDR).

Check Point. Built for prevention. Ready for Pennsylvania counties.



Zelenkofske Axelrod LLC

CERTIFIED PUBLIC ACCOUNTANTS

EXPERIENCE | EXPERTISE | ACCOUNTABILITY

Serving the Accounting, Auditing and Consulting Needs of the Public Sector



Cory Johnson, CPA
Managing Partner



Kimberly Stank, CPA, CGMA
Partner



Brian Chruscial, CPA
Partner



Timothy Mirra, CPA, CITP
Partner

Harrisburg Office
830 Sir Thomas Court
Suite 100
Harrisburg, PA 17109
P: 717-561-9200

Greater Philadelphia Office
2370 York Road
Suite A-5
Jamison, PA 18929
P: 215-918-2277

Pittsburgh Office
3800 McKnight East Drive
Suite 3805
Pittsburgh, PA 15237
P: 412-367-7102

Maryland Office
420 Chinquapin Round Road
Suite 2-i
Annapolis, MD 21401
P: 443-716-7991

Greensburg Office
210 Tollgate Hill Road
Greensburg, PA 15601
P: 724-834-2151

www.zallc.org

Delaware Office
34745 Burbage Road
Frankford, DE 19945
P: 302-677-1955



INTEGRATED SOLUTIONS

FOR CAMA AND APPRAISAL SERVICES

Your appraisal software should help you work smarter, not harder. Our integrated solutions have been leading the industry since 1938. Learn how to boost office efficiencies and deliver the fair, equitable, and defensible outcomes your constituents deserve.

Contact us for more info:
pr-marketing@tylertech.com

800.800.2581



tylertech.com/appraisal-tax



Thank You to Our 2026 Annual Sponsors

SAPPHIRE

NACo

660 North Capitol Street,
NW, Suite 400
Washington, D.C. 2001-1450
www.naco.org | (202) 942-4291



The National Association of Counties (NACo) is the only national organization that represents county governments in the United States. Founded in 1935, NACo provides essential services to the nation's 3,068 counties. NACo advances issues with a unified voice before the federal government, improves the public understanding of county government, assists counties in finding and sharing innovative solutions through education and research, provides value-added services to save counties and taxpayer money.

CS McKee



2000 Ericsson Drive, Suite 100 | Warrendale, PA 15086-6507
www.csmckee.com | (412) 566-1234

An institutional investment company founded in 1931, CS McKee manages fixed income, equity and multi-asset class portfolios for public entities, Taft-Hartley plans insurance companies, corporations, endowments, foundations, hospitals, schools, and religious organizations across the U.S. and Canada. A multi-billion dollar organization, CS McKee is large enough to attract investment professionals of the highest caliber, without sacrificing our commitment to individual client objectives. Known for exceptional client service, our ultimate goal is to be a trusted financial partner and responsible corporate citizen.

C.S. McKee has been an annual Sapphire sponsor for over 20 years.

PrimeCare Medical, Inc.



3940 Locust Lane | Harrisburg, PA 17109
www.primecaremedical.com | 800-245-7277

PrimeCare Medical, Inc. is the largest provider of contracted correctional health care services in the commonwealth, corporately located in Harrisburg, PA. Since 1985, PrimeCare Health has managed county jails, prisons and juvenile detention centers ranging in size from 50-3,000 inmates. We offer a customized health care organization that includes medical, mental health, dental, pharmacy and nursing services. As the premier provider of correctional health care services in Pennsylvania, PrimeCare Medical Inc., manages 30 correctional institutions in 25 counties. As professionals, PrimeCare Medical, Inc. will make your institutional health care program cost-effective and completely efficient, customizing programs based on county budgets with specific medical and security needs in mind.

RUBY

Tremco Roofing and Building Maintenance



1549 Bobali Drive, Suite B
Harrisburg, PA 17104
www.tremcoroofing.com | (223) 797-4737

Tremco Roofing and Building Maintenance and affiliated construction services company Weatherproofing Technologies, Inc. (WTI) provide industry-leading roofing and building envelope solutions to improve long-term performance and ROI. The team includes expert WTI Technicians who provide world-class diagnostics, repair, and maintenance services, and Field Advisors who are among the most highly trained roofing experts nationwide. Through advanced diagnostics, asset management programs, innovative roof restoration systems, and cooperative purchasing options, Tremco can help facility managers avoid emergency repairs, establish predictable budgets, and improve building performance to reduce facility lifecycle costs. Tremco Roofing and WTI are part of Tremco Construction Products Group.

DIAMOND

AT&T

Chrislynn Energy Services

Pennsylvania Counties Health Insurance Purchasing Cooperative (PCHIPC)

Verizon



COUNTY COMMISSIONERS
Association of Pennsylvania

Pennsylvania
COUNTY NEWS
PO Box 60769
Harrisburg, PA 17106-0769



CORNERSTONE
Independent Asset Management

SERVING **INDIVIDUALS** *and* **INSTITUTIONS**

Providing investment and insurance
solutions to families, entrepreneurs
and institutions since 1997.

 cornerstone-companies.com  (610) 694-0900

Securities offered through M Holdings Securities, Inc., a Registered Broker/Dealer, Member FINRA/SIPC Investment Advisory Services
offered through Cornerstone Advisors Asset Management, LLC which is independently owned and operated. 5673686.1